

Q4 RISK HEAT MAP : INHERENT RISK

Likelihood (Probability)

		Remote (1)	Unlikely (2)	Possible (3)	Probable (4)	Highly Probably (5)
Impact	Catastrophic (5)	5	10	15 S17 : CDC Build! ® Programme	20 S01 : Policy & Legislative Change S04 : SNC Moat Lane Phase 2 Exempt S09 : SNC Local Plan S11 : CDC Local Plan C01 : Business Continuity C12 : Health and Safety C15 : Safeguarding Children	25 S06 : SNC HS2
	Major (4)	4	8	12 S03 : Capital Investment S10 : CDC Brighter Futures S13 : CDC Bicester Town Centre Dev S14 : CDC Graven Hill C13 : Emergency Planning C16 : Waste Framework Directive	16 S02 : Financial Resilience S05 : SNC Managing Growth S08 : SNC Silverstone Master Plan S12 : CDC NW Bicester (Eco Town) S15 : CDC Horton Hospital S16 : Joint Working (2 & 3-Way) S18 : CDC Banbury Development S19 : CDC Asset Management S20 : Dry Recycling Contract C02 : CDC ICT Loss of Systems C03 : SNC ICT Loss of Systems C04 : Corporate Fraud C05 : Managing Data/Information C06 : Member Decision Making C09 : SNC High proportion of new Members C10 : Communications C11 : Equalities C14 : Safeguarding P05 : CDC Oxfordshire LEP P08 : South Midlands LEP P09 : SNC Joint Planning Unit	20
	Moderate (3)	3	6	9 P01 : SNC Community Safety P'ship P02 : SNC Police Crime Commissioner P03 : CDC Community Safety P'ship P04 : CDC Police Crime Commissioner	12 S07 : Customer Service Improvement C07 : SNC Car Parking Towcester P06 : SNC Health & Wellbeing Board P07 : CDC Health & Wellbeing Board	15
	Minor (2)	2	4	6	8	10
	Insignificant (1)	1	2	3	4	5

Q4 RISK HEAT MAP : RESIDUAL RISK

Arrows indicate direction of travel compared with Q3 2015/2016

Likelihood (Probability)

	Remote (1)	Unlikely (2)	Possible (3)	Probable (4)	Highly Probably (5)	
Impact	Catastrophic (5)	5 ⇔ C15 : Safeguarding Children	10 ⇔ C12 : Health and Safety	15 ⇔ S04 : SNC Moat Lane Phase 2 Exempt	20	25
	Major (4)	4 ⇔ C16 : Waste Framework Directive	8 ⇔ S19 : CDC Asset Management ⇔ C14 : Safeguarding	12 ⇔ S01 : Policy & Legislative Change ⇔ S02 : Financial Resilience ⇔ S09 : SNC Local Plan ⇔ S11 : CDC Local Plan ⇔ S17 : CDC Build! @ Programme ⇔ S18 : CDC Banbury Development ⇔ S20 : Dry Recycling Contract ⇔ C03 : SNC ICT Loss of Systems ⇔ C04 : Corporate Fraud ⇔ C06 : Member Decision Making ⇔ C09 : SNC High proportion of new Members ⇔ C11 : Equalities ⇔ C13 : Emergency Planning ⇔ P05 : CDC Oxfordshire LEP ⇔ P08 : South Midlands LEP	16	20
	Moderate (3)	3	6 ⇔ S03 : Capital Investment ⇔ S05 : SNC Managing Growth	9 ⇔ S07 : Customer Service Improvement ⇔ S10 : CDC Brighter Futures ⇔ S12 : CDC NW Bicester (Eco Town) ⇔ S13 : CDC Bicester Town Centre ⇔ S14 : CDC Graven Hill, Bicester ⇔ S15 : CDC Horton Hospital ⇔ C02 : CDC ICT Loss of Systems ⇔ C05 : Managing Data & Information ⇔ C07 : SNC Car Parking Towcester ⇔ C10 : Communications ⇔ P06 : SNC Health & Wellbeing Board ⇔ P07 : CDC Health & Wellbeing Board ⇔ P09 : SNC Joint Planning Unit	12 ⇔ C01 : Business Continuity	15 ⇔ S16 : Joint Working 2 & 3-Way
	Minor (2)	2	4 ⇔ S08 : SNC Silverstone Masterplan ⇔ P03 : CDC Community Safety P'ship ⇔ P04 : CDC Police & Crime Comm	6 ⇔ S06 : SNC HS2	8 ⇔ P01 : SNC Community Safety P'ship ⇔ P02 : SNC Police & Crime Comm	10
	Insignificant (1)	1	2	3	4	5